



Report To: UDS Implementation Committee (UDSIC)
Subject: Top 20 Actions
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Reference to UDS: Governance and Implementation (Appendix V)
Lead Agency - UDSIC

1. PURPOSE OF REPORT

The purpose of this report is to note the first impressions of the UDS Implementation Manager on the top twenty actions identified for implementation in the UDS.

2. BACKGROUND

Section 5 of the Strategy contains a comprehensive series of actions, a subset of which, have been identified as a priority (see attached.) A number of these priority actions relate to putting in place the governance arrangements necessary for implementation, but others are components of the tool box identified as needing immediate attention. The non-priority actions outlined within the Strategy may be progressed by each of the partners as determined by internal work programmes. These will be reviewed in the first UDS review scheduled for 2011.

Of the top twenty actions, a sub-set require immediate progression, and should be the focus of work for the remainder of 2007, while others will naturally need to be either held for action in 2008/9 following substantial completion of work in the higher priority areas or progressed by individual partners as appropriate.

3. TOP TWENTY ACTIONS

All actions within the Strategy were assessed for importance; the attached top twenty actions were those of particular priority for the next three years.

Priorities for the remainder of 2007

Given the political context, there is very little time remaining in 2007 to make substantive progress on a number of priority actions for 2007. In that time effort should be focussed on that work which is time critical, work on other actions can continue if and when there is spare capacity.

At first impression the highest priority are actions are 1-4,7-8, 19-20. These broadly relate to the following areas of work:

- RPS Chapter 12A (Action #1) – This has been publicly notified and submissions close October 31. Alignment of District Plans (action #6) is largely contingent on further progress in this area.
- Transport Packages (Actions #4 and #7) – Solid progress is being made and the RLTS should be published in draft form in September. This will in turn enable engagement with the Crown through September and October
- Communications Strategy and Community Engagement Plan (Actions # 8 and #19) – Work on these two documents is interrelated and a priority for moving forward with the UDS if momentum from community engagement during development of the strategy is to be maintained. The comms team is currently working on an overarching communication framework through which both actions will be progressed over the coming months.
- Risk Management Strategy and Programme of Action (Actions #2 and #3) – these documents will underpin the implementation of the rest of the UDS and need to be progressed as soon as practicable. Now that the UDS Implementation Manager has started he will progress work on both these actions and report through the UDS IMG with a view to substantively completing this work by the end of 2007.

Other actions and areas of work are certainly important, however they are either being progressed at individual partner level (such as Actions #9 and #10), or will become priorities for action in 2008/9 as work on the above actions reaches a sensible level of completion.

Some actions such as the Strategy Implementation Plan (Action #20) will be developed over the coming 12-18 months as this top twenty is progressed and the window for developing the implementation plan for the next review and implementation period comes into view.

The UDSIC as part of the implementation plan will need to monitor the major milestones associated with each action. The financial and legal implications will be determined as each action is progressed.

4. RECOMMENDATION(S)

That the report of the UDS Implementation Manager on the Top Twenty Actions be received.

Action	Section found in the Strategy
(1) Prepare Chapter 12A of the Regional Policy Statement	6.33.4.(2) Appendix 1
(2) Establish the Urban Development Strategy Implementation Committee (UDSIC) with an independent chair to carry out of the Strategy, including the creation of a Strategic Partner Forum and undertaking a risk management strategy	6.28.4 (1, 2 and 5) 6.32.4 (1, 2)
(3) The Urban Development Strategy Implementation Committee (UDSIC) develops a programme of action to implement the Strategy.	6.28.4 (4 and 9)
(4) Develop integrated transport and land use programmes and patterns for the development of funded transport projects for the southwest (Christchurch Rolleston Environs Transport Study – CRETS) and northern corridors to enhance strategic transport. This will require the development of a funding programme with Central Government.	6.26.4 (3, 6, 8 and 9) 6.29.4 (2),
(5) Reflect infrastructure staging and timing to give effect to the preferred long-term sub-regional growth pattern, including staging and timing; within respective Council Long-term Council Community Plans and ensure all strategy and planning documents are aligned with the adopted the Strategy.	6.20.4 (1), 6.30.4 (4)
(6) Prepare and implement district plan changes to reflect the Regional Policy Statement Change Chapter 12A. This will include appropriate changes to deliver the sub-regional settlement pattern including activity centres, intensification areas, rural residential provision, and urban activities.	6.25.4 (1), 6.9.4 (4) and 6.18.4.(2)
(7) Amend the Regional Land Transport Strategy to reflect the adopted UDS, this may include a transport strategy for Greater Christchurch and travel demand management strategy and action plans.	6.26.4 (1, 2 and 4) and 6.29.4 (2)
(8) Develop a communications strategy to inform Greater Christchurch about the Strategy and its implementation.	6.28.4 (6)
(9) Implement the Central City Revitalisation Strategy by providing directives, information and incentives for achieving the density targets while providing affordable housing and protecting neighbourhood identity.	6.10.4 (1 and 7)
(10) Investigate and establish, in partnership with others, a dedicated city revitalisation agency to develop and administer programmes; to assemble key redevelopment sites; and to tender land for specific redevelopment proposals. Benchmark framework of the agency against other related organisations in New Zealand and overseas.	6.10.4.(5)
(11) Develop Business Land Management Strategy within the context of agreed wider economic development strategies that defines the role and function of business areas and centres and includes a staging programme for land release	6.17.4 (1,3, 4, 7, 8, 13)
(12) Establish the capital requirements for key sub-regional infrastructure for the 2009-19 LTCCP period together with possible sources of funding as well as shortfalls.	6.30.4 (1)
(13) Develop an integrated programme for monitoring demographic, social, economic and environmental change together with development activity across Greater Christchurch that enables effective measurement of the outcomes of strategy implementation.	6.31.4 (1) and 6.6.4 (2)
(14) Administrative alignment within all the partner organisations to ensure that all decisions and actions of the Councils are working to achieve the UDS	6.28.4.(4)
(15) Carry out study of housing affordability options to look at inclusive zoning, increasing the stock of social housing and partnerships with developers and monitor supply and demand of affordable housing at local and regional levels	6.4.4 (2 and 4)
(16) Develop an urban design strategy to apply the principles of good urban design reflecting the character and diversity of the communities in the Greater Christchurch.	6.9.4 (1)
(17) Prepare Outline Development Plans for initial Greenfield and intensification areas together with Structure Plans that support intensification of key Activity Centres. Identify candidate “brownfields” conversion areas	6.10.4 (5) and 6.17.4 (9)

(18) Prepare Integrated Catchment Management Plans to assist with coordinated decision-making in relation to surface water management.	6.12.4 (3)
(19) Develop a community engagement programme to take into account the principles of collaboration and to develop awareness and understanding of issues as a foundation for agreement, commitment and action	6.28.4 (10)
(20) UDSIC produce a Strategy Implementation Plan every three years as a basis for detailed growth management through agency plans (preceding the LTCCP) and to review all the actions that will need to be achieved during that period and work with the partners to plan and implement these actions.	6.28.4.(4)